

# Presentation on Mid-term Financial Statements and Business Performance

Year Ending March 31, 2007 (The 135th business year)

November 29, 2006





## **Corporate Profile**



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Representative :	SHOFU Inc. Director/President Katsuya Ohta
•	•
Address :	
	11 Kamitakamatsu-cho, Fukuine, Higashiyama-ku, Kyoto 605-0983, Japan
Date of establishment :	May 15, 1922
Capital :	¥4,474,646,614
Listing	2nd Section of Osaka Stock Exchange (Date of listing: November 9, 1989)
Number of employees :	426 (Entire group: 692, with 187 of these in overseas subsidiaries)
Business :	Manufacture and sale of dental materials and equipment
Main customers :	Dental institutions (via agencies)
Group companies :	9 (3 in Japan, 6 overseas)

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## **Overview of Mid-term Business Performance** for the Year Ending March 31, 2007

(Comparison with Previous Mid-term)

			Year ending 31, 2007 (Mi		Comparison	
	Amount (% o	of sales)	Amount (% o	f sales)	Amoun	t (%)
Sales	7,238	(100.0)	7,488	(100.0)	250	(3.5)
(Domestic sales)	5,634	(77.8)	5,621	(75.1)	∆ 12	( <b>△0.2</b> )
(Overseas sales)	1,604	(22.2)	1,866	(24.9)	262	(16.4)
Operating profit	713	(9.9)	767	(10.3)	54	(7.7)
Current profit	797	(11.0)	778	(10.4)	△ 18	(∆2.4)
Current net profit	488	(6.7)	464	(6.2)	△ 23	(△4.9)
Current net profit per share	¥30.7	73	¥29.2	25		
Return on equity	2.689	%	2.379	6		

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### **Sales by Product Category** (Comparison with Previous Mid-term)

Overview of mid-term business performance for the year ending March 31, 2007

Unit: Millions of yen Figures in () represent percentages of all product categories and rates of increase or decrease (Unit: %)

	Year ended March 31, 2006 (Mid-term)		Year ending 31, 2007 (M	-	Comparison		
Artificial teeth	1,343	( 18.6)	1,406	( 18.8)	62	( 4.7)	
Abrasives	1,812	( 25.0)	1,912	( 25.5)	99	( 5.5)	
Metal products	232	( 3.2)	236	( 3.2)	3	( 1.7)	
Chemical products	1,365	( 18.9)	1,415	( 18.9)	49	( 3.6)	
Cements, etc.	721	( 10.0)	810	( 10.8)	89	( 12.3)	
Equipment, etc.	1,762	( 24.3)	1,707	( 22.8)	△ 54	( ∆3.1)	
Total	7,238	( 100.0)	7,488	( 100.0)	250	( 3.5)	

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Overview of mid-term business performance for the year ending March 31, 2007

Unit: Millions of yen, %

#### Overview of Mid-term Business Performance for Overview of mid-term business performance for the Year Ending March 31, 2007 (Comparison with Projected Mid-term Figures

# <u>SHOFU</u>

					Unit: Millions	of yen, %	
	Year ending 31, 2007 (Pr mid-term fi	ojected	Year ending 31, 2007 (Act term figu	ual mid-	Comparison		
	Amount (%	of sales)	Amount (% o	f sales)	Amount (%)		
Sales	7,523	(100.0)	7,488	(100.0)	△ 35	( <b>△0.5</b> )	
(Domestic sales)	5,674	(75.4)	5,621	(75.1)	△ 53	( <b>∆0.9</b> )	
(Overseas sales)	1,848	(24.6)	1,866	(24.9)	18	(1.0)	
Operating profit	675	(9.0)	767	(10.3)	92	(13.7)	
Current profit	674	(9.0)	778	(10.4)	104	(15.5)	
Current net profit	405	(5.4)	464	(6.2)	58	(14.5)	
Current net profit per share	¥25.	56	¥29.2	25			
Net profit to net worth ratio	-		2.379	6			

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#### **Sales by Product Category** (Comparison with Projected Mid-term-Figures)

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#### Overview of mid-term business performance for the year ending March 31, 2007



Unit: Millions of yen Figures in () represent percentages of all product categories and rates of increase or decrease (Unit: %)

	Year ending March 31, 2007 (Projected mid-term figures)		Year ending 31, 2007 (Ac term figu	tual mid-	Comparison		
Artificial teeth	1,422	( 18.9)	1,406	( 18.8)	△ 16	( ∆1.2)	
Abrasives	1,877	( 25.0)	1,912	( 25.5)	34	( 1.9)	
Metal products	240	( 3.2)	236	( 3.2)	△ 4	( ∆1.7)	
Chemical products	1,438	( 19.1)	1,415	( 18.9)	△ 23	( ∆1.6)	
Cements, etc.	758	( 10.1)	810	( 10.8)	51	( 6.8)	
Equipment, etc.	1,785	( 23.7)	1,707	( 22.8)	△ 77	( ∆4.3)	
Total	7,523	( 100.0)	7,488	( 100.0)	△ 35	( ∆0.5)	

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Asia, etc.

Europe

North America

Latin America

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# Financial Status — Major Accounts in the B/S

 Overview of mid-term business performance for the year ending March 31, 2007

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	Year ended March 31, 2006	Year ending March 31, 2007 (Mid-term)	Compari-son	Factors underlying changes - Special notes
Cash	6,558	6,789	231	
Notes and accounts receivable	2,518	2,557	39	
Inventories	2,910	3,067	157	← ¥518 million loss from devaluation o
Marketable securities, investment securities	7,464	6,642	△ 822	
Other assets	5,533	5,790	256	Tangible fixed assets increased ¥262 million
Assets	24,985	24,848	Δ 137	
Long-term and short-term loans	1,035	1,030	∆ 5	
Retirement allowance for employees, retirement allowance for directors and auditors	501	518	17	Deferred tax liability decreased ¥21 million due to decreased gains from devaluation of marketable securities.
Other liabilities	3,873	3,723	△ 149	Bills payable for construction o facilities increased ¥145 million.
Liabilities	5,409	5,272	△ 137	
Net worth	19,576	19,576	∆0	¥ 308 million loss from devaluation of marketable securities
Total liabilities and net worth	24,985	24,848	△ 137	
Net worth ratio	78.4%	78.8%		
Net worth per share	¥1,231	¥1,233		





	N of Business Outlook of Business Performance for Full Year Ending March 31, 2007
Perform	ance for the Full Year SHOP
	* No changes have been made to initial projections released May 15, 2006.
P/L	<ul> <li>In Japan, due to the largest-ever curtailment in medical service and treatment fees, the business situation for dentists is and will continue to be difficult. There is concern that this trend might have an indirect impact on the demand for dental materials.</li> </ul>
	<ul> <li>Introduction of new products is expected to be limited next year because of timing in the production development cycle. However, more effort will be exerted to ensure that recently introduced products will be accepted more widely in the market.</li> <li><sales 11.2%="" million="" new="" of="" products:="" ¥1,454=""></sales></li> </ul>
	<ul> <li>Steady growth is anticipated in all overseas markets. Our Chinese sales subsidiary is expected to contribute to increased sales throughout the year.</li> <li>Sales are projected to be ¥15,019 million (up 2.5%).</li> </ul>
	♦ Increased sales and growing earnings from overseas operations will compensate for the increase in personnel costs, advertisement costs, and expenses accompanying the construction of a training center. <u>As a result,</u> <u>operating profit is expected to be ¥1,416 million (up 8.3%).</u>
	<ul> <li>The current profit is expected to increase slightly to ¥1,347 million (up 0.2%), because of the effect of non-operating income, one of the plus factors, recorded as of March 31, 2006.</li> </ul>
B/S	♦ A training center for customers (product users) will be completed.
C/F	<ul> <li>¥673 million will be spent for construction of the training center and purchase of other tangible fixed assets.</li> </ul>
SHOF	<ul> <li>The year-end balance, including the balance resulting from bond dealings, is expected to be about ¥8.9 billion.</li> </ul>

# **Comparison of Major Indices**

Outlook of Business Performance for Full Year Ending March 31, 2007

Unit: Millions of ven, %

				Onit. Mili	ions of yen, %		
	Actual amount, full year ended	Projected an	Projected amounts, year ending March 31, 2007				
	March 31, 2006 (% of sales)	Actual amount, H1 (% of sales)	Projected amount, H2 (% of sales)	Projected amount, full year (% of sales)	with previous year (% of change)		
Sales	14,650	7,488	7,530	15,019	368 (2.5)		
(Domestic sales)	11,350 (77.5)	5,621 (75.1)	5,724 (76.0)	11,3 <b>4</b> 5 (75.5)			
(Overseas sales)	3,299 (22.5)	1,866 (24.9)	1,806 (24.0)	3,673 (24.5)			
Operating profit	1,308 (8.9)	767 (10.3)	648 (8.6)	1,416 (9.4)			
Current profit	1,344 (9.2)	778 (10.4)	569 (7.6)	1,347 (9.0)	2 (0.2)		
Current net profit	822 (5.6)	464 (6.2)	354 (4.7)	818 (5.5)			
Current net profit per share	¥49.42	¥29.25	¥22.33	¥51.58	¥2.16		

Note: When calculating the current net profit per share for the year ended March 31, 2006, bonuses to directors and auditors were deducted from the current net profit. However, no such consideration has been made in projecting the current net profit for the year ending March 31, 2007.

## **Sales by Product Category**

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Unit: Millions of yen

	Actual amount,	Projected a	or decrease (Unit: %) Comparison with		
	full year ended March 31, 2006		Projected amount, H2	Projected amount, full year	previous year (% of change)
Artificial teeth	2,697	-	1,436	2,843	
	(18.4)	(18.8)	(19.1)	(18.9)	(5.4)
Abrasives	3,659	1,912	1,829	3,741	82
ADIdSIVES	(25.0)	(25.5)	(24.3)	(24.9)	(2.2)
Metal products	462	236	230	467	4
wetai products	(3.2)	(3.2)	(3.1)	(3.1)	(0.9)
Chamical products	2,748	1,415	1,449	2,864	115
Chemical products	(18.8)	(18.9)	(19.2)	(19.1)	(4.2)
Comonto ato	1,531	810	737	1,548	16
Cements, etc.	(10.4)	(10.8)	(9.8)	(10.3)	(1.1)
Faulament of	3,549	1,707	1,845	3,553	4
Equipment, etc.	(24.2)	(22.8)	(24.5)	(23.7)	(0.1)
Total	14,650	7,488	7,530	15,019	368
Total	(100.0)	(100.0)	(100.0)	(100.0)	(2.5)
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## **Domestic Sales**

#### No changes have been made to initial projections.

#### Our perception and basic policies with respect to the domestic market

- Due to the largest-ever curtailment in medical service and treatment fees, the business situation for dentists is and will continue to be difficult. There is concern that this trend might have an indirect impact on the demand for dental materials.
- Introduction of new products is expected to be limited next year because of timing in the production development cycle. However, more efforts will be exerted to ensure that recently introduced products will be accepted more widely in the market.

#### Major factors underlying the decrease in new products

- Self-curing acrylic resin "Provinice"
   -- 3 years after introduction
  - Digital cameras for dental use "Eye Special I, II"

- - - Sales suspended. No succeeding models are in the pipeline.



Outlook of Business Performance for Full Year Ending March 31, 2007

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New products

Existing products

-D-Pct. of new products to all products (%) (Pct. of domestic sales)











# Segment Operating Profit by Location



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 Outlook of Business Performance for Full Year Ending March 31, 2007

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ubsidiari	Production es in China ①	5					
	Sales subsidiary	Production subsidiary					
Name	Shofu Dental Supplies (Shanghai) Co., Ltd.	Shanghai Shofu Dental Materials Co., Ltd.					
Capital	US\$1 million	¥350 million					
Representative	Pres. Toshiaki Seki (Se <mark>n. managing director,</mark> Shofu Inc.)						
Employees	26	57					
Established	August 29, 2005	April 16, 2003					
Address	No. 645 Jiye Road, She Songjiang 201602,						



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ajor Numeric		າເປີອ		All-time h	ich	Unit of om		: ¥100 millio
	Performa the year e March 31,	nded	Year	ending 31, 2007	Ye	ear ending rch 31, 2008	Y	ear ending Irch 31, 2009
Sales	<b>★</b> 14,	650 🦷	★ 1	5,019	*	15,392	*	15,871
(compared to previous year)	(2.9	9%)	(	2.5%)		(2.5%)		(3.1%)
Domestic sales	· · ·	350		1,345		11,481		11,707
(compared to previous year)	(2.6	\$%)	(-	0.0%)		(1.2%)		(2.0%)
Overseas sales	★ 3,	299 🦷	* .	3,673	*	3,911	*	4,164
(compared to previous year)	(4.0	)%)	(1	1.3%)		(6.5%)		(6.5%)
Operating profit	1,	308		1,416		1,914	*	2,216
(percentage to sales)	(8.9	9%)	(	9.4%)		(12.4%)		(14.0%)
Current profit	1,	344		1,347	*	1,846	*	2,147
(percentage to sales)	(9.2	2%)	(	9.0%)		(12.0%)		(13.5%)
Current net profit		822		818	*	1,065	*	1,246
(percentage to sales)	(5.6	6%)	(	5.5%)		(6.9%)		(7.9%)
Current net profit per share	¥ 49	.42	¥	51.58		¥ 67.12		¥ 78.49
Return on equity	4	.4%		4.1%		5.2%	$\star$	5.9%
Percentage of overseas sales to total sales	* 22	.5% 7	<b>k</b> 2	24.5%	*	25.4%	$\star$	26.2%

 Amortization of the difference (approx. ¥1.8 billion) generated as a result of the introduction of an accounting standard for retirement benefits will be completed in the year ending March 31, 2007. To amortize this difference, ¥256 million is being spent yearly as operating expenses from the year ended March 31, 2001 through the year ending March 31, 2007.
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Projections in this document are based on information and data available at this moment as well as on assumptions concerning uncertain factors that might affect our future business performance. Depending on various factors, our actual business performance could turn out to be greatly different from the projections contained in this document.

> SHOFU Inc. 11 Kamitakamatsu-cho, Fukuine, Higashiyama-ku, Kyoto 605-0983, Japan Tel: +81-(0)75-561-1112 Fax: +81-(0)75-561-1227 URL: <u>http://www.shofu.co.jp/index\_e.html</u> E-mail: <u>ir@shofu.co.jp</u>

**Contact: General Planning Section** 

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#### SHOFU and Its Operation **Corporate History** SHOFL 1922 Shofu Dental Manufacturing. Co., Ltd. founded for the manufacture and sale of Japan's first artificial teeth. 1963 Shofu shares were registered as over-the-counter stocks. 1971 - 1978 Established sales subsidiaries in the U.S. and Germany. Started production overseas (Taiwan). Established Shiga Shofu Inc. as a manufacturing facility for resin teeth. **1983** Changed the company name to Shofu Inc. Commenced management reforms. 1989 Shofu shares listed on the stock exchange. 1990 - 1997 Purchased a British research & development and manufacturing company. Founded a sales subsidiary in the U.K. Obtained the UK GMP (Good Manufacturing Practice) certificate. Acquired a CE marking certificate. Founded Promech Inc. Established the Shofu Inc. Shanghai Representative Office in 1996 Shanghai, China. 2002 - 2003 Celebrated the company's 80th anniversary (May 2005). Established the Shofu Inc. Beijing Representative Office in Beijing, China. Obtained ISO 14001 (environmental management systems) certification (both for the Shofu headquarters and the entire Shofu group). 2004 Established Shanghai Shofu Dental Materials Co., Ltd., a production facility in China (Shanghai). 2005 Wholly obtained Shoken Inc. through exchange of shares (February). Dissolved and liquidated Taiwan Shofu, a production site in Taiwan (March). Commenced construction of a training center aimed at enhancing customer services (July). Established Shofu Dental Supplies (Shanghai) Co., Ltd., a sales subsidiary in China (August).

2006 Training Center designed to promote customer service completed (August).

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# Relations between Major Dental Treatments and Shofu's Businesses

Product category Type of dental treatment	Artificial teeth	Abrasives	Metal products	Chemical products (resins, impression materials, waxes)	Cements (dental cements, dental stones and investments)	Equipment and appliances
Dentures	Hard resin teeth     Resin teeth     Porcelain teeth	<ul> <li>Abrasives</li> <li>Polishers</li> </ul>	Metal materials	Impression materials, waxes     Denture base materials     Immediate self-curing resin     Self-curing acrylic resin, denture liner	Dental stones and investments	Foundry machine, polymerization apparatus, articulator Dental engine Denture cleanser
Crown prostheses	Porcelain powder	<ul> <li>Abrasives</li> <li>Polishers</li> </ul>	•Metal materials	Hard resin for crowns     Impression materials, waxes	Luting cement     Luting resin cement     Luting glass     ionomer cement	Foundry machine, furnace     Poly merization apparatus, articulator     Color meter     Dental air turbine
Fillings and restoration		<ul> <li>Abrasives</li> <li>Polishers</li> </ul>		Impression materials, waxes     Light-cured     composite resin     Bonding materials	Filling glass ionomer cement Denture lining cement Temporary cement	Photopolymerization apparatus
Oral hygiene		Polishers				Liquid-type tooth cleaning agent, plaque disclosing agent Mouthwash, interdental brush, floss Tooth surface cleaner Ultrasonic scaler
Others				Dental laser equipment     Dental digital camera     Treatment instrume     Tooth surface cleaning ai     Tooth whitening pr	d "HiLite"	Root canal treatment apparatus     Materials for prevention and hygiene     Dental treatment instruments     and machines     Laboratory instruments and machines     Products related to infection prevention     Tooth whitening products
						Orthodontic equipment

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