

Fiscal Year Ending March 2009 (137th Business Year)

## 2nd Quarter Financial Analyst Meeting

November 14, 2008

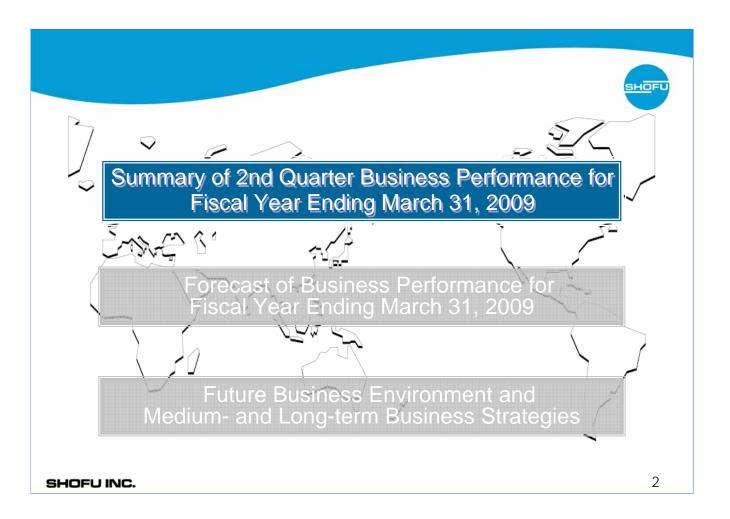


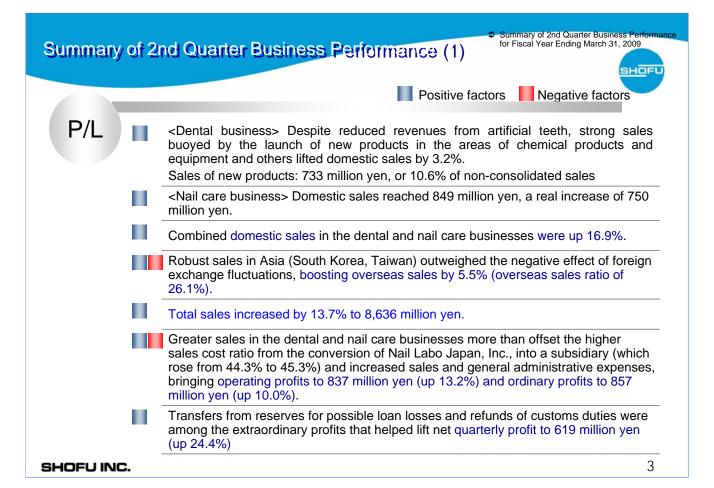


## Content of Today's Presentation

- Summary of 2nd Quarter Business Performance for Fiscal Year Ending March 31, 2009
- Forecast of Business Performance for Fiscal Year Ending March 31, 2009
- Future Business Environment and Medium- and Long-term Business Strategies

Director/President Katsuya Ohta





### Summary of 2nd Quarter Business Performance (2)

Summary of 2nd Quarter Business Perfor Fiscal Year Ending March 31, 2009

Positive factors Negative factors

The valuation difference of securities decreased by 400 million yen due to falling securities prices.

Capital expenditures: 947 million yen (Key expenditures)

 Sendai Sales Office Land, buildings 228 million yen Osaka Sales Office Land 203 million yen

• Integrated main system 144 million yen

(intangible fixed assets)

· Artificial teeth moulding machines 90 million yen

(Production subsidiary) (Construction in progress)

 Expansion of UK subsidiary facilities 67 million yen

SHOFU INC.

## Summary of 2nd Quarter Business Performance

Summary of 2nd Quarter Business Perfor Fiscal Year Ending March 31, 2009



4

□ Sales and profits were both higher than in the 2nd quarter of FY2008 and in the forecast.

Units: millions of ven.

				UIII	ts: millions of yen, %
	Fiscal March 2008 (2Q Results) (% of sales)	Fiscal March 2009 (2Q Forecast) (% of sales)	Fiscal March 2009 (2Q Results) (% of sales)	Change from Previous Period (% change)	Change from Forecast (% change)
Sales	7,598 (100.0)	8,603	8,636	1,037 (13.7)	32 (0.4)
(Domestic sales)	5,458 (71.8)	6,346 (73.8)	6,378 (73.9)	919 ( 16.9)	31 ( 0.5)
(Overseas sales)	2,140 (28.2)	2,256 ( 26.2)	2,257 (26.1)	117 (5.5)	0 (0.0)
Operating profit	739	596 (6.9)	837	97 (13.2)	241 (40.4)
Ordinary profit	779 (10.3)	608	857 (9.9)	78 (10.0)	249 (41.0)
Net profit	498 (6.6)	408	619 (7.2)	121 (24.4)	211 (51.8)
Net profit per share	31.39 yen	28.59 yen	43.41 yen		
Return on equity	2.49%	_	3.63%		

<sup>\*</sup> The forecast in the above table was initially announced on May 15, 2008. On October 28, 2008, a revised performance forecast was announced.

SHOFU

Unit: millions of yen Figures in parentheses represent percentage changes; unit: %

	Fiscal March	Fiscal March	Change from F	iod	
	2008 (2Q Results)	2009 (2Q Results)		Domestic	Overseas
Artificial teeth	1,484	1,507	22 (1.5)	-60	83
Abrasives	1,862	1,933	71 (3.8)	9	62
Metal products	246	236	-10 (-4.3)	-15	5
Chemical products	1,423	1,525	102 (7.2)	60	42
Cements and others	813	773	-40 (-4.9)	26	-66
Equipment and others	1,587	1,711	123 (7.8)	152	-28
Dental business total	7,417	7,687	269 (3.6)	171	97
Nail business	133	903	770 (577.8)	750	20
Other	47	45	-1 (-4.2)	-1	0
Total	7,598	8,636	1,037 (13.7)	919	117

<sup>\*</sup> Overseas sales decreased by 173 million yen due to the effect of foreign currency fluctuations (US dollar, euro, pound sterling, renminbi).

SHOFU INC.

## Sales by Product Category (Comparison with Forecast)

 Summary of 2nd Quarter Business Performance for Fiscal Year Ending March 31, 2009

SHOFU

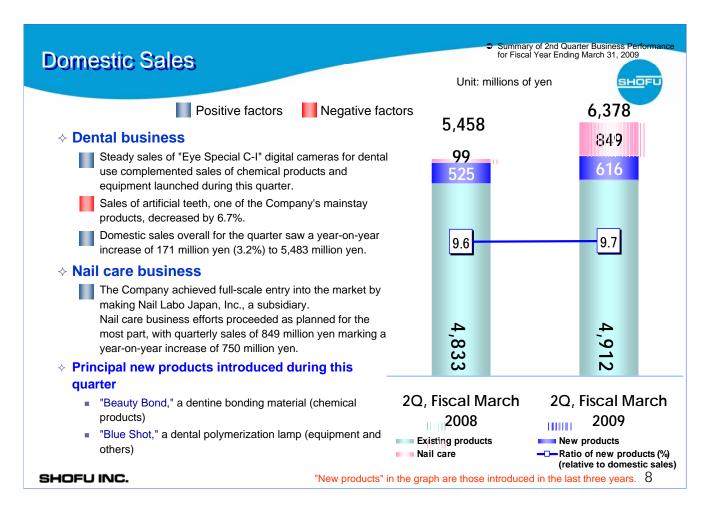
Unit: millions of yen Figures in parentheses represent percentage changes; unit: %

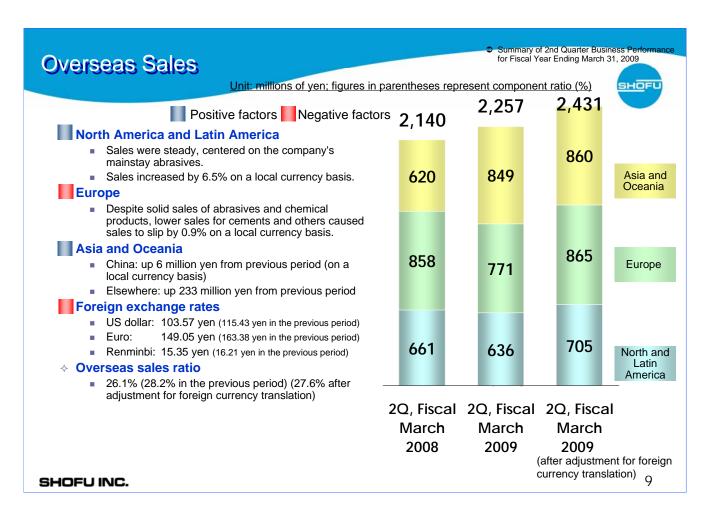
	Fiscal March	Fiscal March	Change fro	m Forecast	
	2009 (2Q Forecast)	2009 (2Q Results)		Domestic	Overseas
Artificial teeth	1,525	1,507	-18 (-1.2)	-61	42
Abrasives	1,870	1,933	63 (3.4)	18	45
Metal products	237	236	-1 (-0.6)	-7	6
Chemical products	1,522	1,525	3 (0.2)	7	-4
Cements and others	846	773	-72 (-8.6)	-2	-70
Equipment and others	1,665	1,711	45 (2.7)	81	-35
Dental business total	7,667	7,687	20 (0.3)	36	-16
Nail business	889	903	14 (1.6)	-3	17
Other	46	45	-1 (-3.9)	-1	0
Total	8,603	8,636	32 (0.4)	31	0

<sup>\*</sup> Overseas sales decreased by 104 million yen due to the effect of foreign currency fluctuations (US dollar, euro, pound sterling, renminbi).

SHOFU INC.

<sup>\* &</sup>quot;Nail business" and "Other" (industrial-use polishing materials) are new classifications for Fiscal March 2009 but they have been recombined in "Change from previous period" for purposes of comparison.





## Segment Information by Business Classification

Unit: millions of yen. Figures in parentheses represent percentage of sales (unit: %)

			paroninocco reproce	<del>, , , , , , , , , , , , , , , , , , , </del>	
		Fiscal March	Fiscal March		Fiscal March
		2009 (2Q	2009 (2Q	Change from	2009 (Fiscal-
		Forecast)	Results)	Forecast	Year
		TO %) InuomA	Amount (% of sales)		TO %) TRUOMA
Dental	Sales	7,667	7,684	17	15,322
	Operating expenses	7,088	6,881	-206	13,986
	Operating profit	578	803	224	1,336
	(operating profit margin	(7.5)	( 10.5)		(8.7)
Nail care	Sales	889	903	14	1,760
	Operating expenses	883	878	-4	1,742
	Operating profit	6	25	19	18
	(operating profit margin	(0.7)	(2.8)		(1.0)
Other	Sales	46	47	0	94
	Operating expenses	35	38	3	70
	Operating profit	11	9	-2	24
	(operating profit margin	(24.9)	( 19.5)		( 25.5)
Consolidated	Sales	8,603	8,636	32	17,177
	Operating expenses	8,007	7,798	-208	15,799
	Operating profit	596	837	241	1,378
	(operating profit margin	(6.9)	(9.7)		(8.0)

<sup>\*</sup> The operating expenses for the nail care business include goodwill amortization of 44 million yen (full fiscal-year forecast: 89 million yen) connected with the acquisition of Nail Labo Co., Ltd. (total amount: 712 million yen for eight-year amortization)

SHOFU INC.

10

## Segment Information by Region

Summary of 2nd Quarter Business Performance for Fiscal Year Ending March 31, 2009

SHOFU

Unit: millions of yen. Figures in parentheses represent percentage of sales (unit: %)

		Fiscal March	Fiscal March	Fiscal March	Change from	,
		2008 (2Q	2009 (2Q	2009 (2Q	Change from previous	Change from
		Results)	Forecast)	Results)	period	Forecast
		(20les	(20les)	Amount (% of sales)	репои	
Japan	Sales	6,750	7,661	7,879	1,129	217
	Operating profit	717	497	816	98	318
	(Operating profit margin	(10.6)	(6.5)	(10.4)		
Americas	Sales	648	704	613	-35	-91
	Operating profit	18	19	19	0	0
	(Operating profit margin	(2.9)	(2.8)	(3.1)		
Europe	Sales	940	914	855	-84	-59
	Operating profit	46	49	28	-17	-21
	(Operating profit margin	(4.9)	(5.5)	(3.3)		
Asia	Sales	265	314	296	30	-17
	Operating profit	23	27	37	14	9
	(Operating profit margin	(8.7)	(8.7)	(12.5)		
Overseas total	Sales	1,854	1,934	1,765	-89	-168
	Operating profit	88	97	85	-3	-12
	(Operating profit margin)	(4.8)	(5.0)	(4.8)		
Total before	Sales	8,604	9,595	9,644	1,040	48
consolidation	Operating profit	806	594	901	94	306
adjustment	(Operating profit margin)	(9.4)	(6.2)	(9.3)		
Consolidated	Sales	7,598	8,603	8,636	1,037	32
	Operating profit	739	596	837	97	241
	(Operating profit margin)	(9.7)	( 6.9)	(9.7)		

<sup>\*</sup> The elimination of unrealized profits from internal transactions is the principal consolidated adjustment item impacting operating profits.

## Contributors to Change in Operating Profit

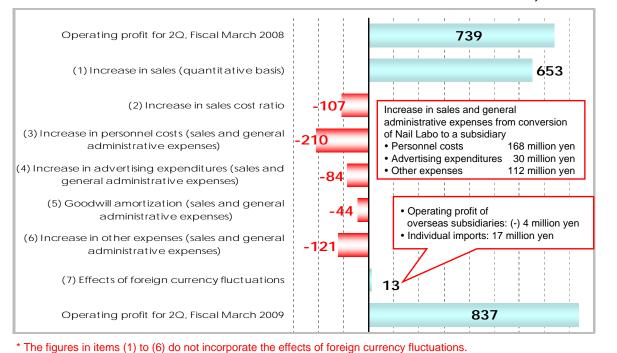
 Summary of 2nd Quarter Business Performance for Fiscal Year Ending March 31, 2009

SHOFE

12

SHOFL

Unit: millions of yen



# Financial Condition: Major Balance Sheet Accounts

 Summary of 2nd Quarter Business Performance for Fiscal Year Ending March 31, 2009

Unit: millions of yen

	Fiscal March 2008	2Q, Fiscal March 2009	Change	Major contributors to changes, special notes
Cash and deposits	3,525	4,996	1,471	Transfer of negotiable deposits from securities
Notes and bills receivable, trade accounts receivable	2,758	2,324	-434	
Inventory	2,966	3,114	147	
Securities, investment securities	5,162	3,466	-1,696	From negotiable deposits to cash and deposits Decrease in the valuation difference of securities: 400 million yen
Others	6,940	7,735	795	Acquisition of sites for Osaka and Sendai sales offices: 349 million yen Integrated main system: 142 million yen
Assets	21,353	21,637	284	
Long-term and short-term borrowings	1,020	1,020	О	
Reserve for retirement benefits and directors' retirement benefits	604	507	-96	
Others	2,765	2,961	195	Decrease in deferred tax liabilities due to lower valuation difference of securities: 156 million ven
Liabilities	4,389	4,489	99	
Net worth	16,963	17,148	184	Decrease in the valuation difference of securities: 232 million yen
Total liabilities and net worth	21,353	21,637	284	
Capital adequacy ratio	79.4%	79.3%		
Net worth per share	1,188 yen	1,201 yen	_	

SHOFU INC.

SHOFU INC.

# Capital Expenditures, Depreciation Costs, R&D Expenses, etc.

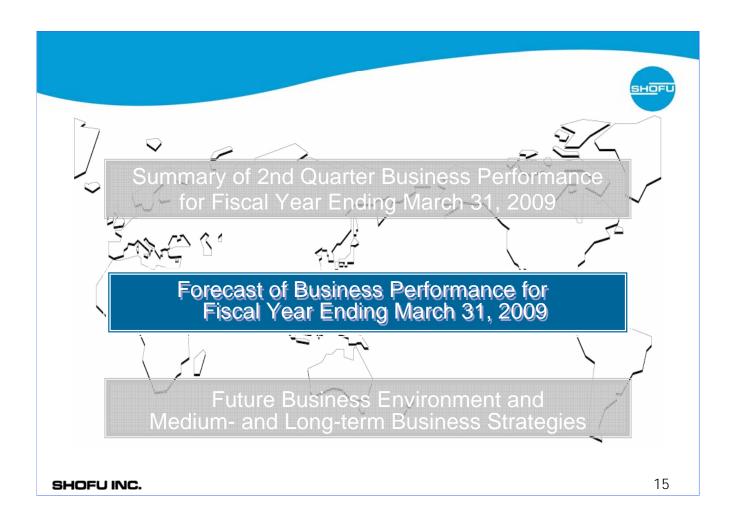
Summary of 2nd Quarter Business Performant for Fiscal Year Ending March 31, 2009



Unit: millions of yen

	Fiscal March 2008 (2Q Results)	Fiscal March 2009 (2Q Forecast)	Fiscal March 2009 (2Q Results)	Fiscal March 2008 (Fiscal Year Results)	Fiscal March 2009 (Fiscal Year Forecast)
Capital expenditures	156	1,096	947	786	1,984
Depreciation costs	218	300	302	461	632
(of which goodwill amortization)	0	44	44	0	89
R&D expenses	540	623	542	1,009	1,125
Foreign exchange rates					
US dollar	115.43	115.00	103.57	100.19	115.00
Euro	163.38	150.00	149.05	158.19	150.00
Pound sterling	234.23	225.00	187.15	200.11	225.00
Renminbi	16.21	16.00	15.35	15.49	16.00

<sup>\*</sup> The foreign exchange rates given are those in effect at the end of each term; conversions of items in the financial statements of overseas subsidiaries all use term-end rates.



## Summary of Fiscal Year Business Performance Forecast (1)

 Forecast of Business Performance for Fisca Year Ending March 31, 2009



\* No change from the forecast figures announced in the initial forecast (May 15, 2007).

Positive factors

Negative factors

P/L

Although sales of new products are expected to be limited because of the lack of large-scale new products in the pipeline, the Company will make the utmost effort to ensure that recently introduced new products in the areas of chemical products, cements, and equipment penetrate the market fully.

<Sales of new products: 1,232 million yen, or 9.2% of non-consolidated sales>

The Company expects to see sales increase by 1,456 million yen as a result of its full-scale entry into the nail care business.

The Company expects to see favorable sales growth in all overseas markets: 4.5% growth on a local currency basis. The Company anticipates that the Japanese yen will depreciate against the US dollar over the fiscal year.

<Effects on overseas sales: 156 million yen>

Sales are expected to increase by 12.9% to 17,177 million yen.

Operating profit is expected to decrease by 6.2% to 1,378 million yen due to an increase in expenses for strategic investments, including amortization of goodwill

related to the acquisition of Nail Labo Japan, Inc., active research and development, sales promotion and the introduction of a company-wide integrated main system, despite some favorable effects from increased domestic sales.

Ordinary profit is expected to drop by 13.5% to 1,309 million yen and net profit is expected to decline by 7.8% to 839 million yen due to decreases in both operating profit and interest received.

SHOFU INC.

16

## Summary of Fiscal Year Business Performance Forecast (2)

 Forecast of Business Performance for Fisca Year Ending March 31, 2009



\* No change from the forecast figures announced in the initial forecast (May 15, 2007).

B/S

The Company will relocate its sales offices in Sendai and Osaka in order to upgrade its domestic sales network and to improve and enhance customer services.

Capital expenditures: 552 million yen

C/F

The Company will conduct intensive studies on the outsourcing of the distribution of medical and pharmaceutical products (implemented in Fiscal March 2008), the integration of Osaka Sales Office's logistics division with that of the headquarters and the relocation of the logistics division in the Tokyo Branch Office (creation of East Japan Logistics Center) in order to overhaul its logistics system.

Capital expenditures: 662 million yen

Integrated main system (non-consolidated basis)

The Company will seek to complete its company-wide integrated main system by April 2009.

Capital expenditures: 398 million yen



Nikkei Business, October 6, 2008 issue "Rate of Offense"

in feature article "Conservative Companies on the Offensive Against Economic Slowdown" SHOFU ranked 25th among 4,000 listed companies.



#### P/I

Reasons for not revising the initial business performance forecast

- Sales overall are moving ahead as planned, despite the impact of foreign exchange fluctuations.
- While the future impact of foreign exchange fluctuations cannot be currently forecast, the impact on operating profit is slight, despite the fact that a one-yen appreciation in the value of the yen versus the dollar negatively impacts sales by about US\$12 million (over the fiscal year) and a similar appreciation versus the euro decreases sales by 9 million euros (over the fiscal year); see No. 24 for further details.
- The principal factor behind profits surpassing forecasts in the 2nd quarter is the slippage from the time that R&D and other expenses arise; these expenses are expected to be in line with forecasts over the full fiscal year.
- As a result of the above, neither sales nor profits are expected to be substantially effected by changes in foreign exchange rates, and the initial forecasts for business performance over the full fiscal year have thus been left untouched.

SHOFU INC.

18

## Comparison of Major Statistics

 Forecast of Business Performance for Fiscal Year Ending March 31, 2009



19

\* No change from the forecast figures announced in the initial forecast (May 15, 2007).

### ⇒ Fiscal March 2009: Increase in sales but decline in profits

Units: millions of yen, %

	Fiscal March	Fisca	l March 2009 For	recast	Change from
	2008 Business Performance (% of sales)	2Q Results (% of sales)	3Q-4Q Forecast (% of sales)	Fiscal Year Forecast (% of sales)	previous period (%)
Sales	15,212	8,636	8,541	17,177	1,965 (12.9)
(Domestic sales)	11,090	6,378	6,336	12,714	1,624
(Domestic sales)	( 72.9)	( 73.9)	( 74.2)	( 74.0)	( 14.7)
(Overseas sales)	4,122	2,257	2,205	4,463	340
(Overseas sales)	( 27.1)	( 26.1)	( 25.8)	( 26.0)	( 8.3)
Operating profit	1,468	837	541	1,378	-90
Operating profit	( 9.7)	( 9.7)	( 6.3)	(8.0)	( -6.2)
Ordinary profit	1,513	857	451	1,309	-204
Ordinary profit	( 10.0)	( 9.9)	( 5.3)	(7.6)	( -13.5)
Net profit	910	619	220	839	-71
Net profit	( 6.0)	( 7.2)	( 2.6)	( 4.9)	( -7.8)
Net profit per share	57.83 yen	43.41 yen	15.42 yen	58.83 yen	1.00 yen

## Sales by Product Category

SHOFU INC.



\*No change from the forecast figures announced in the initial forecast (May 15, 2007).

	Fiscal March	Fiscal	March 2009 Fo	orecast	Change fro	m previous p	period (%)
	2008 Business Performance	2Q Results	3Q-4Q Forecast	Fiscal Year Forecast		Domestic	Overseas
Artificial teeth	2,950	1,507	1,511	3,018	68	-12	80
Abrasives	3,612	1,933	1,767	3,701	88	-25	114
Metal products	475	236	236	472	-3	-3	0
Chemical products	2,923	1,525	1,500	3,026	102	67	35
Cements and others	1,661	773	979	1,753	91	13	77
Equipment and others	3,238	1,711	1,639	3,350	112	88	23
Dental business total	14,862	7,687	7,635	15,322	460	129	331
Nail business	256	903	856	1,760	1,503	1,494	9
Other	93	45	49	94	1	1	0
Total	15,212	8,636	8,541	17,177	1,965	1,624	340

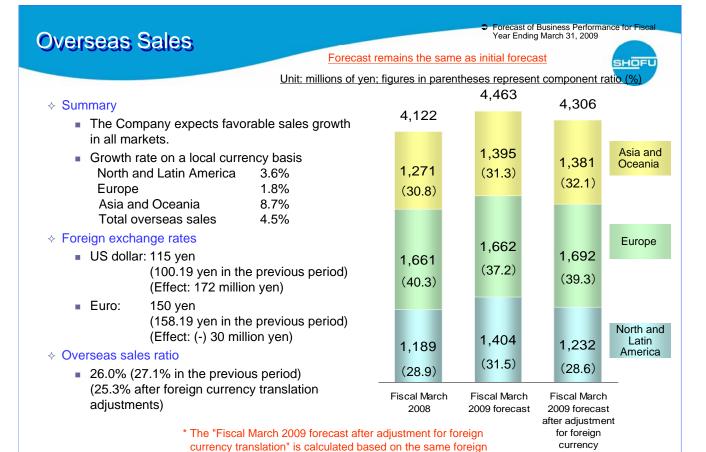
<sup>\*</sup> Overseas sales are expected to increase by 156 million yen due to foreign currency fluctuations. (US dollar, euro, pound sterling, renminbi)
\* "Nail business" and "Other" (industrial-use polishing materials) are new classifications for Fiscal March 2009 but they

SHOFU INC.

#### **Domestic Sales** Year Ending March 31, 2009 Units: millions of yen, %=U Forecast remains the same as initial forecast 6,378 **♦ Summary** 5,458 Sales of new products are expected to be limited 849 because of the lack of large-scale new products in the 99 616 Sales of new products are expected to account for 8.6% of total sales. The Company will endeavor to ensure that recently introduced new products fully penetrate the market. The Company expects to see sales increase by 1,494 9.6 9.7 million yen as a result of its full-scale entry into the nail care business. Major products recently introduced Filling and restorative materials "Beautifill II," "FL-BOND II" 4,91 Cement systems "Hy-Bond Resiglass," "ResiCem" Micro-implant system for orthodontic use "Abso Anchor" Acrylic resin for various dental uses Fiscal March 2008 Fiscal March 2009 "Provinice Fast" **Forecast** Digital camera for dental use Existing products New products "Eye Special C-I" Nail care Ratio of new products (%) (relative to domestic sales)

\* "New products" in the graph are those introduced in the last three years. 21

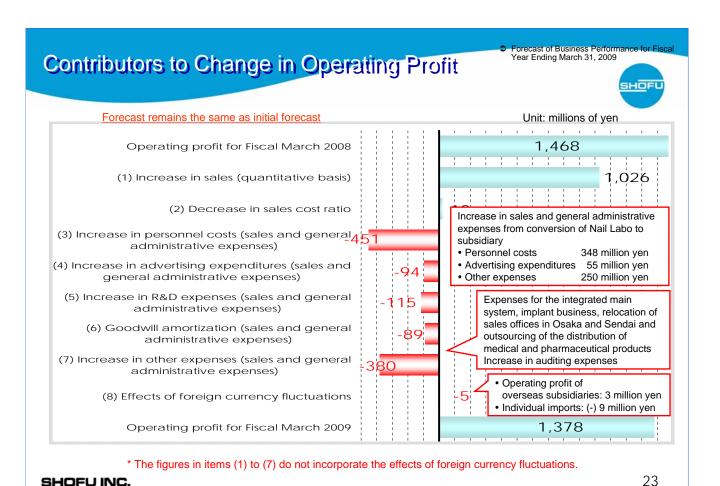
have been recombined in "Fiscal March 2008 Business Performance" for purposes of comparison.



exchange rates used for the Fiscal March 2008 results.

SHOFU INC.

translation



# Impact of Foreign Exchange Fluctuations (US Dollar, Euro)

Forecast of Business Performance for Fiscal Year Ending March 31, 2009



[Foreign Currency-denominated Transactions (Fiscal March 2009)]

(Units: thousands of US dollars, thousands of euros)

		US Dollar			Euro		
	1Q-2Q Results	3Q-4Q Forecast	Fiscal Year Forecast	1Q-2Q Results	3Q-4Q Forecast	Fiscal Year Forecast	
Sales	5,919	6,049	11,968	4,647	4,763	9,410	
Sales costs (import)	1,515	332	1,846	1,583	653	2,236	
Sales costs (overseas subsidiaries)	2,781	2,903	5,685	2,477	2,591	5,067	
Sales and general administrative expenses (overseas subsidiaries)	2,952	2,885	5,836	1,989	1,982	3,971	
Operating expenses	7,248	6,120	13,368	6,049	5,225	11,274	
Operating profits	-1,329	-71	-1,400	-1,402	-462	-1,864	

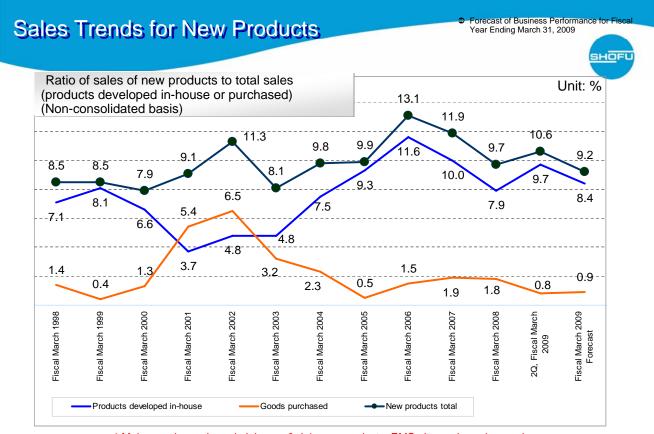
[Impact of Foreign Currency Fluctuations (one-yen appreciation)]

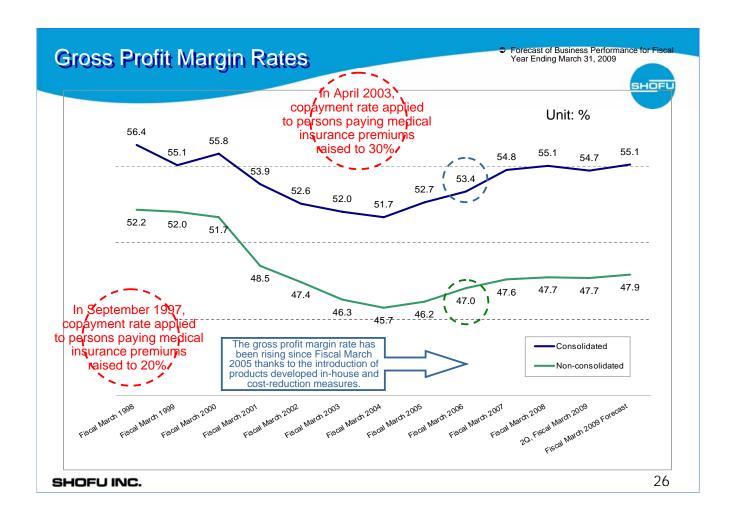
Sales	-12 million yen	-9 million yen
Operating profits	1 million yen	2 million yen

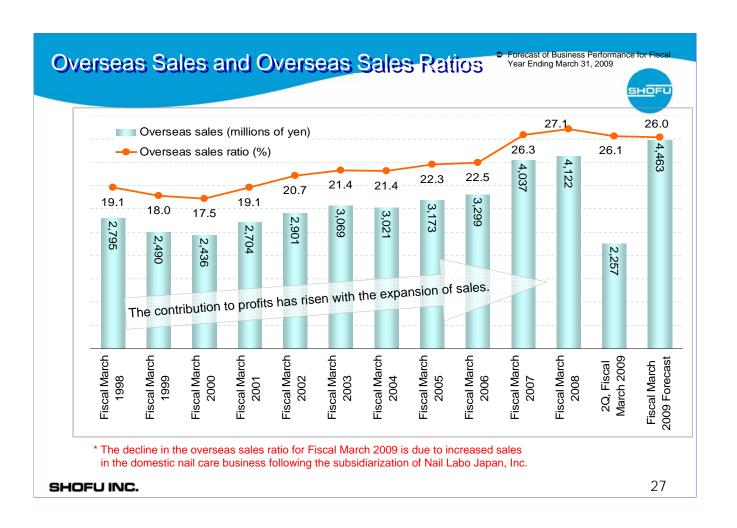
<sup>\*</sup> The 3Q-4Q forecast is based on the fiscal year forecast and the 1Q-2Q results.

SHOFU INC.

SHOFU INC.





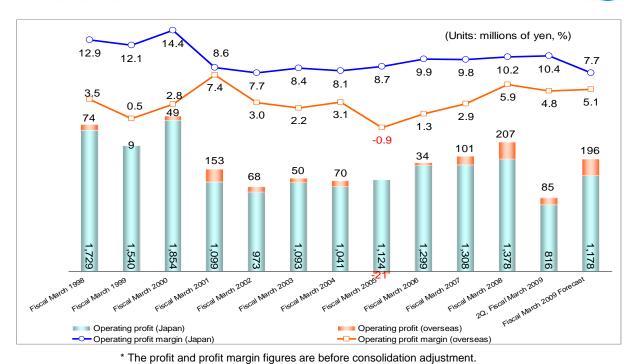


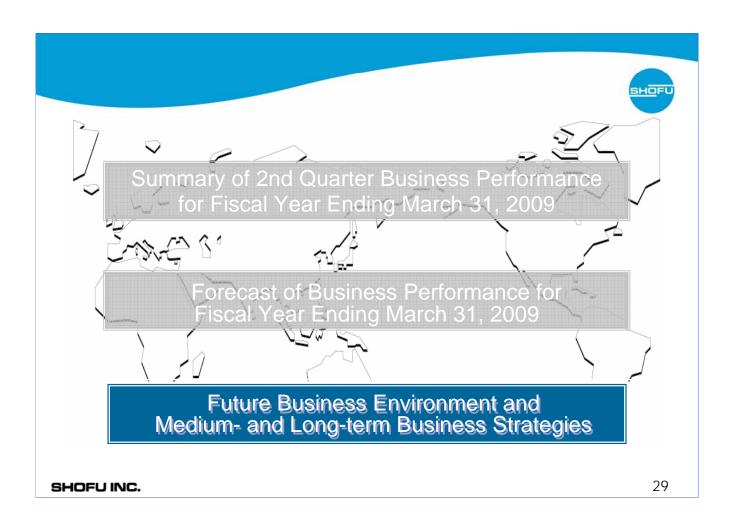


SHOFU INC.

Forecast of Business Performance for Fiscal Year Ending March 31, 2009







 Business Environment, Medium- and Long-terr Business Strategies

Many key ideas also

applicable to dentistry



September 19, 2008, Ministry of Health, Labour and Welfare

Providing innovative medical equipment developed in Japan helps improve health/medical care standards for patients worldwide

Creating an attractive environment for the development of medical equipment

Bolstering international competitiveness

#### **Changes in Environment**

- Increasing sophistication and diversification of medical engineering technology and applications in cuttingedge medical care
- Progressing globalization and increasingly fierce competition
- Necessity of medical care safety measures
- Insured medical care
- Increased medical care expenses
- Domestic-overseas price differentials
- Due diligence for innovative technologies
- Changes in public needs

#### SHOFU INC.

#### **Action Plan**

- Support for R&D
- Support for venture companies
- Clinical trials and other clinical research
- Collaboration with Asia
- Improvements to pharmaceutical jurisprudence
- Due diligence for medical equipment/technology in medical insurance
- After-sale provision of appropriate information and services
- Greater efficiency and sophistication in distribution functions
- Computerization of medical care
- Public-private sector dialogue
- Other

Public education activities, support for overseas expansion Qualitative improvement and utilization of clinical engineers Upgrading of systems, to include establishment of specialist organizations to promote the medical equipment industry

30

## Perception of Business Environment

 Business Environment, Medium- and Long-terr Business Strategies



#### Positive factors

#### Negative factors

#### Aging population

- Increase in potential number of patients
- Increase in remaining teeth due to greater preventive efforts and increased opportunities for treatment and examinations
- Expanded demand from the perspective of preventing systemic illnesses

### Changes in dental

- Growing awareness and greater demand for aesthetic dentistry, preventive dental care and oral hygiene
- Expansion of markets outside the scope of health care insurance (enhancement of fairness and individuality)
- Reduced decay treatment resulting in lower consumption of relevant materials

Decrease in overall population

## Measures to curb medical expenditures

disease

- Potential for growth in products and services that help rein in medical expenditures
- Decrease in examinations due to higher copayments

## Tighter safety regulations

- Weeding out of competitors through exposure
   of relative quality assurance levels
- Cost increases

- Industry-wide structure marked by oversupply
- of relative quality assurance levels
- Excessive competition stemming from oversupply of manufacturers, distributors, dental clinics, and dental technicians
- Greater demand for lower prices from hospital management

#### Globalization of markets

- Improvements to R&D/product development capabilities via quality competition with overseas manufacturers
- Increased intellectual property risk

#### Response to Business Environment, Business Environment, Medium- and Lon **Business Strategies** Issues to be Addressed by Dental Industry Policy aspects Dental industry (clinical, academic) Dental industry (business) Support for R&D Needs of the elderly, periodontal diseases, aesthetic dentistry, Due diligence for innovative preventive dental care, oral hygiene medical technologies Greater efficiency in treatment, improved customer satisfaction Improvements in pharmaceutical • Product development targeting domestic and overseas markets jurisprudence Markets above a certain scale due to absorption of safety Enhancement of clinical testing measure costs on a worldwide scale environment Pursuit of public education activities · Computerization of medical care Improved quality of dental/medical care, strengthened collaboration with medical care providers Recommendations for legislation and Orientation of product development systemic improvements Enhanced diagnosis, prevention and maintenance in medical examinations Expansion into the field of regenerative medicine Development of advanced high-performance products (Sources) Integration/collaboration to • New Vision for Medical Equipment/Technology Industry (September 19, 2008, Ministry of strengthen competitiveness Health, Labour and Welfare) Vision 2008 (October 2008, Japan Dental Association) Greater distribution efficiency and Vision for the Dental Equipment Industry, 2007 Edition (July 2007, 'Vision for the Dental enhanced quality assurance Equipment Industry' Preparation Council) systems 32 SHOFU INC.



 Business Environment, Medium- and Long-term Business Strategies



### Functions that need strengthening

- Quality competitiveness
  Marketing power
- Price competitiveness

### Company-wide goals

- Creating new markets and expanding market share by developing new products and technologies
- Expanding overseas business

### Four numerical targets

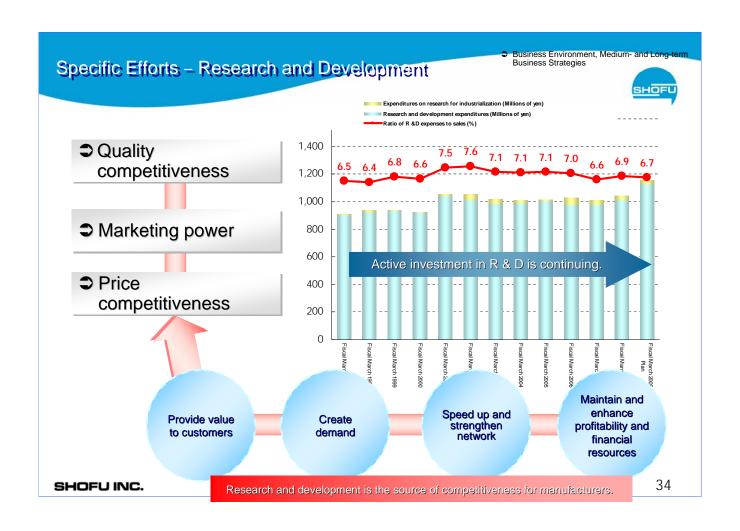
- Overseas sales ratio: 30%
   20% cos
- New product sales ratio: 15%

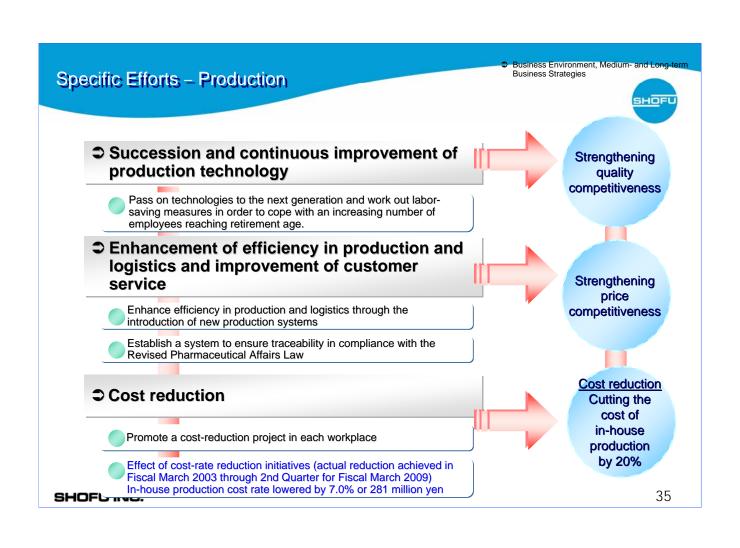
20% cost reduction

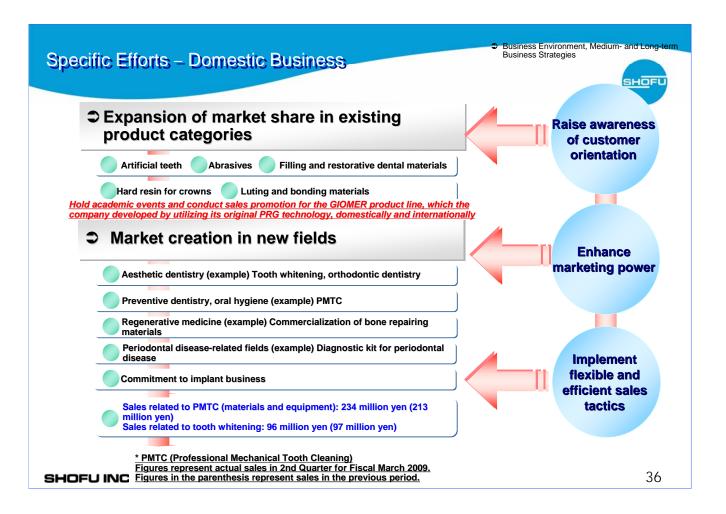
Increase of market share in the domestic market

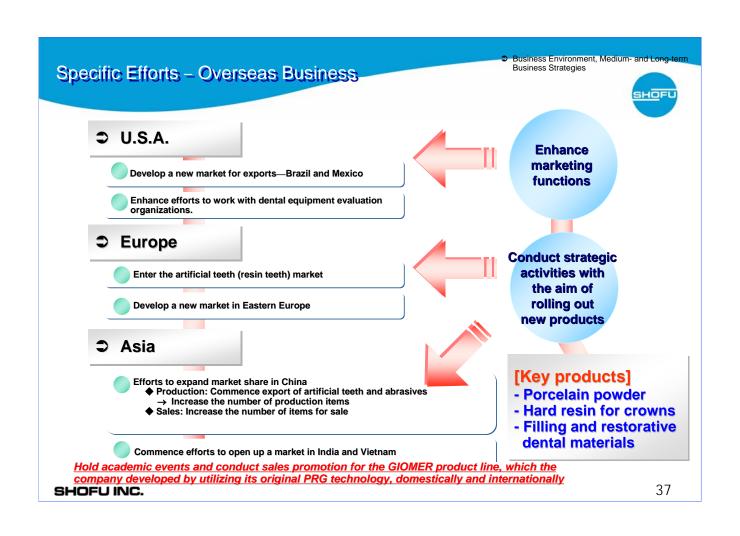
Restoring consolidated operating profit margin to 10%
Aiming to achieve a 15% consolidated operating profit margin over the long term

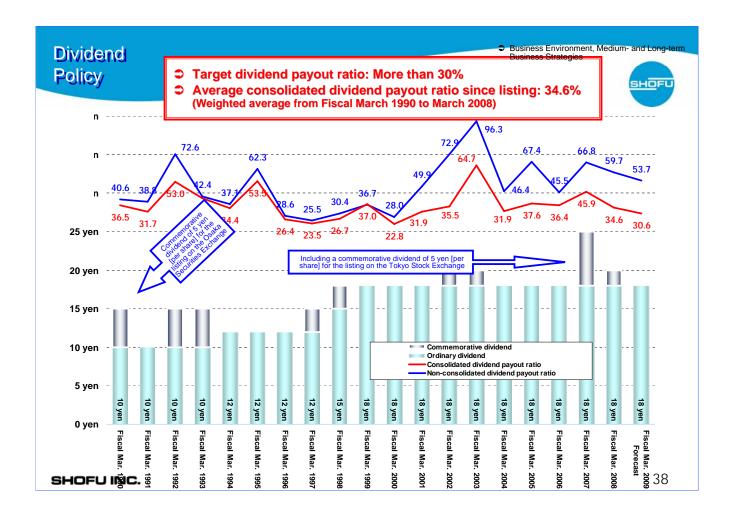
SHOFU INC.











SHOFU

Forecasts in this document are based on information and data available at the time of release as well as on assumptions concerning uncertain factors that might affect the company's future business performance. Depending on various factors, actual business performance could differ substantially from the forecasts contained in this document.

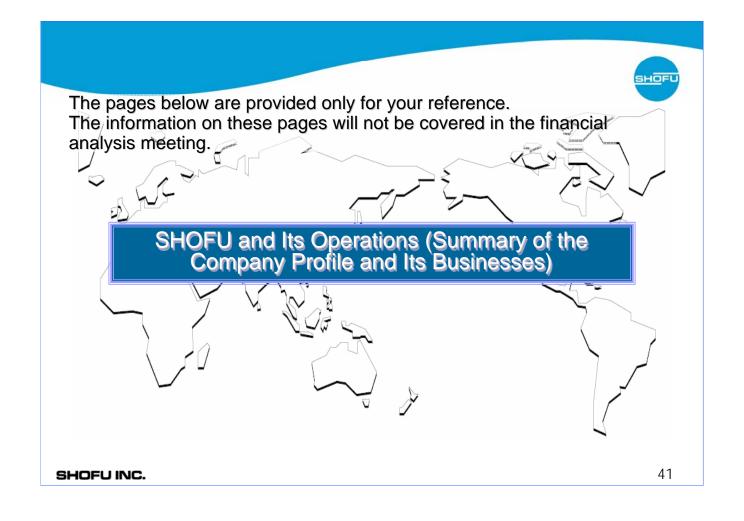
#### SHOFU INC.

11 Kamitakamatsu-cho, Fukuine, Higashiyama-ku, Kyoto 605-0983, Japan Phone: +81-75-561-1112

> Fax: +81-75-561-1227 URL: http://www.shofu.co.jp E-mail: ir@shofu.co.jp

Contact: Corporate Planning Department



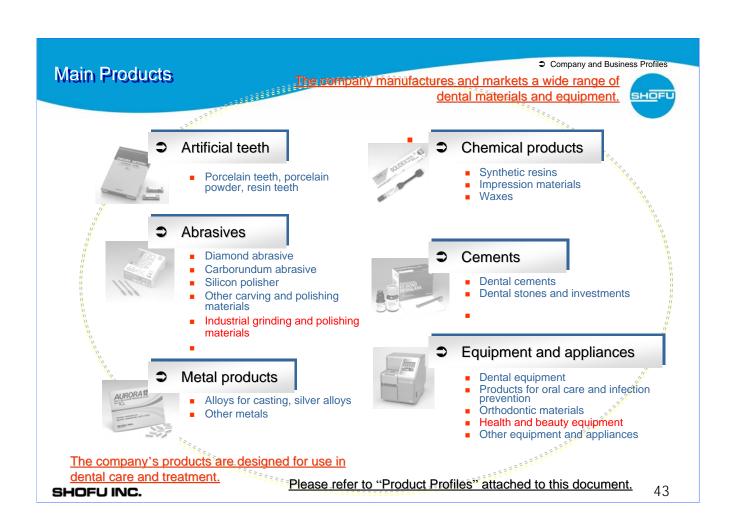


## **Company Profile**

SHOFU INC.



<ul><li>Company name</li></ul>	SHOFU Inc.
<ul><li>Representative</li></ul>	Katsuya Ohta, President and CEO
<ul><li>Address</li></ul>	Kamitakamatsu-cho 11, Fukuine, Higashiyama-ku, Kyoto 605-0983, Japan
Date of establishment	May 15, 1922
<ul><li>Capital</li></ul>	4,474,646,614 yen
Listed exchanges	Second Section of Tokyo Stock Exchange (date listed: February 15, 2007) Second Section of Osaka Securities Exchange (date listed: November 9, 1989)
Number of employees	432 (entire group: 752, including 198 in overseas subsidiaries)
<ul><li>Business</li></ul>	Manufacture and sale of dental materials and equipment
<ul><li>Main customers</li></ul>	Dental institutions (via sales agencies)
Number of group companies	11 (four in Japan, seven overseas) Dental companies: 9 (three in Japan, six overseas) Nail care companies: 2 (one in Japan, one overseas)

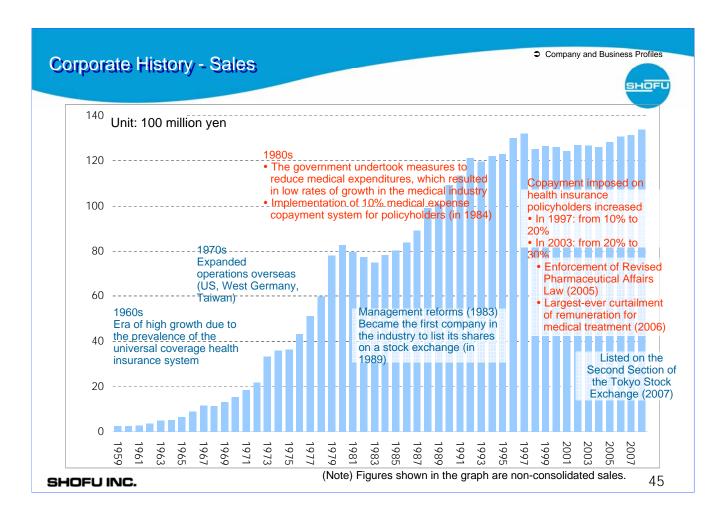


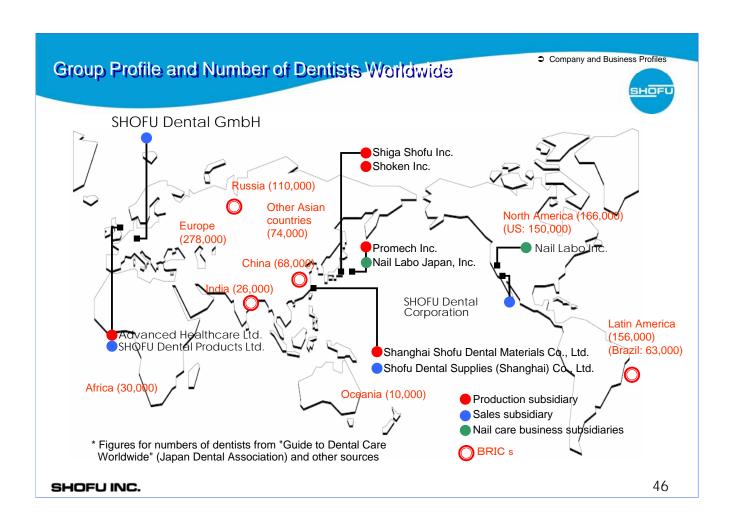
### **Corporate History**

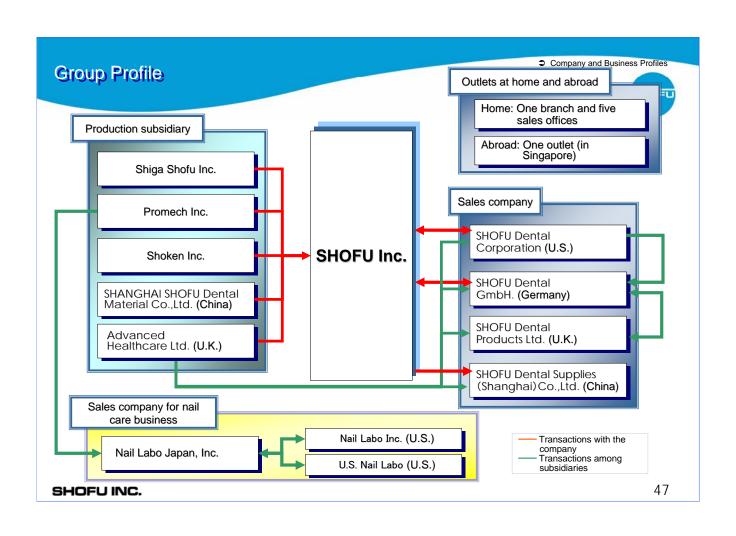
SHOF

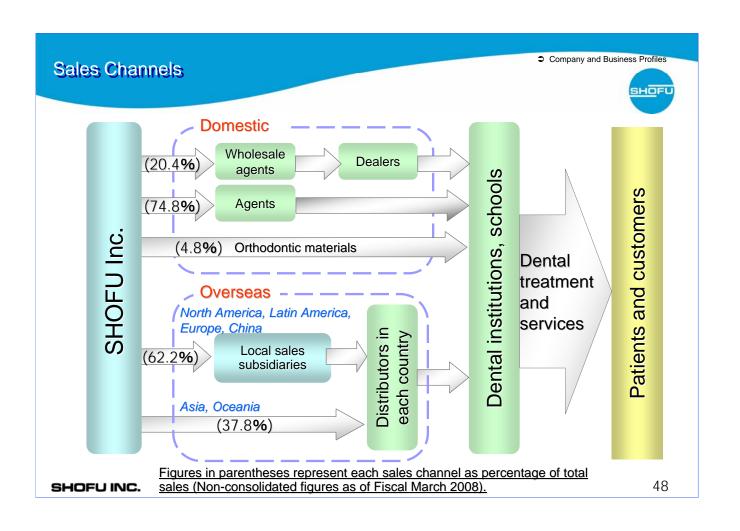


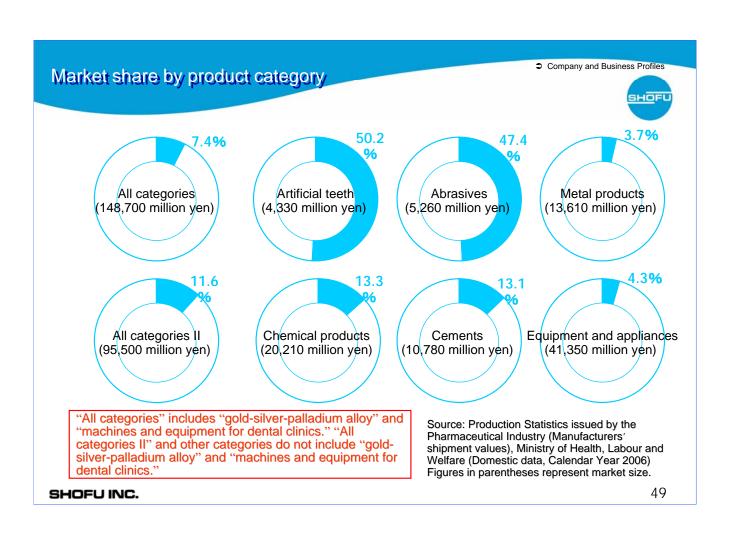
Shofu Dental Manufacturing Co., Ltd. founded and commenced the manufacture and sale of Japan's first artificial teeth.	
Shofu shares listed on the over-the-counter market.	
Established sales subsidiaries in the U.S. and West Germany. Started overseas production (in Taiwan). Established Shiga Shofu Inc. as a manufacturing facility for resin teeth.	
Changed the company name to SHOFU Inc. Commenced management reforms.	
SHOFU's shares listed on the Second Section of the Osaka Securities Exchange (in November).	
Purchased a British research & development and manufacturing company.  Founded a sales subsidiary in the U.K. Obtained the UK GMP (Good Manufacturing Practice) Certificate. Acquired a CE marking certificate.	
Founded Promech Inc. Established Liaison Office in Shanghai, China.	
Established the industry's largest research facility as a part of a project to commemorate SHOFU's 75th anniversary.	
Celebrated the company's 80th anniversary (in May 2002). Established Liaison Office in Beijing, China. Obtained ISO 14001 (Environmental Management System) certification (both for the headquarters and all group companies).	
Established Shanghai Shofu Dental Materials Co., Ltd., a production facility in China.	
Training Center designed to promote customers service completed (in August).	
SHOFU's shares listed on the Second Section of the Tokyo Stock Exchange (in February).	
Acquired and turned Nail Labo Japan, Inc. into a subsidiary. Acquired 1.6 million of the company's own shares in accordance with the purchase of the company's own shares scheme in the J-NET market of the Osaka Securities Exchange.	

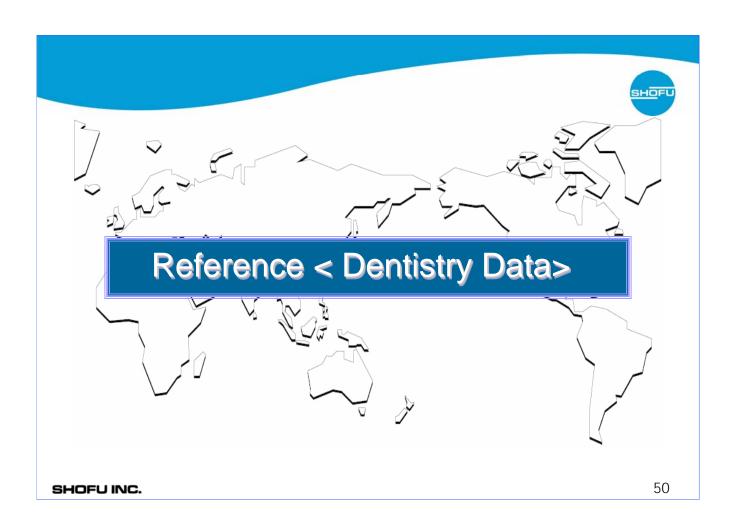


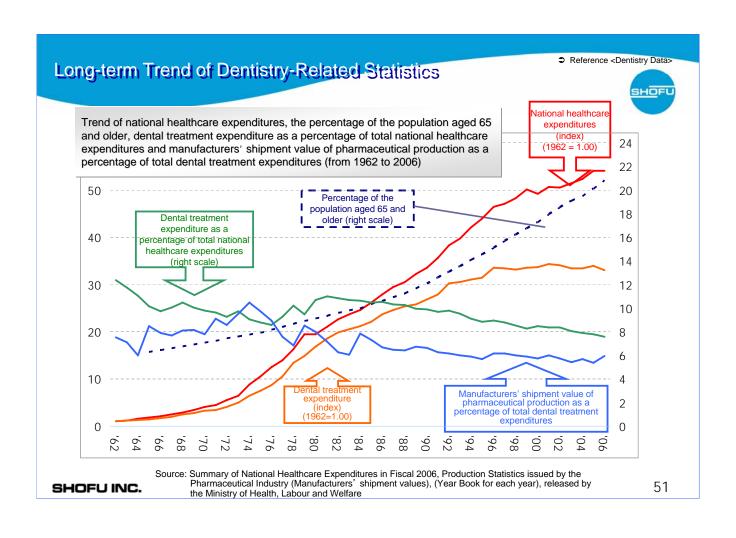


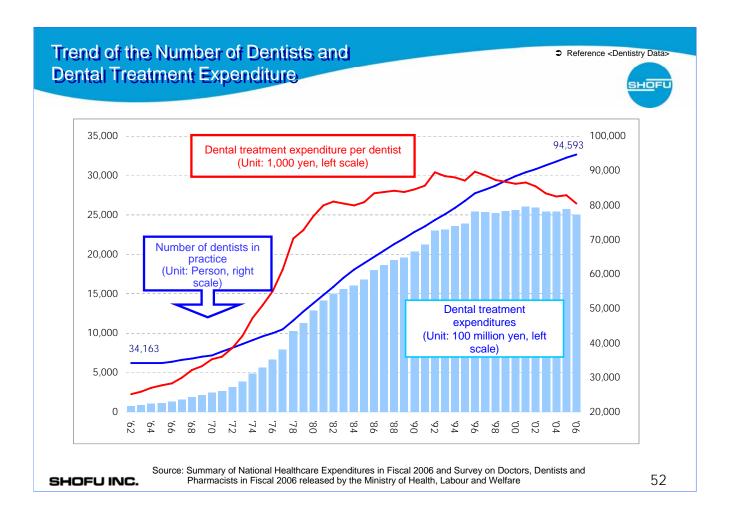


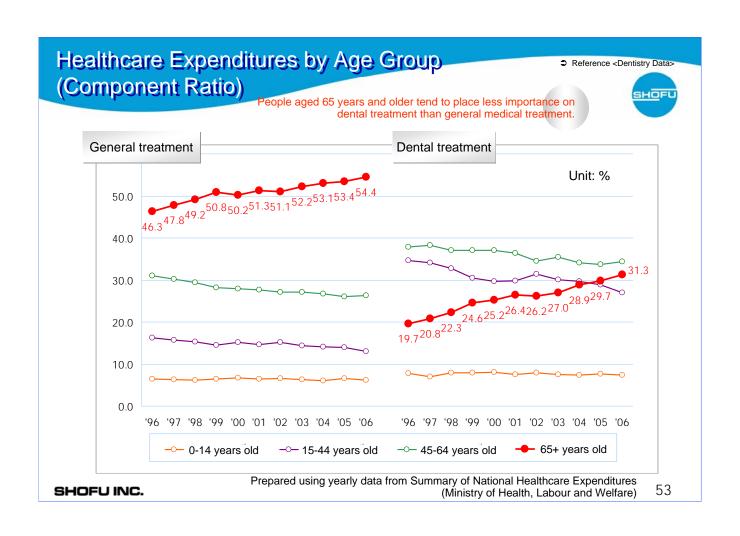


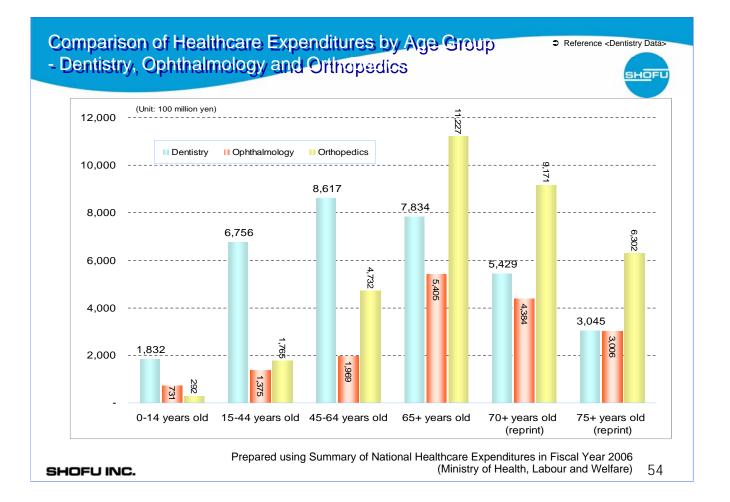


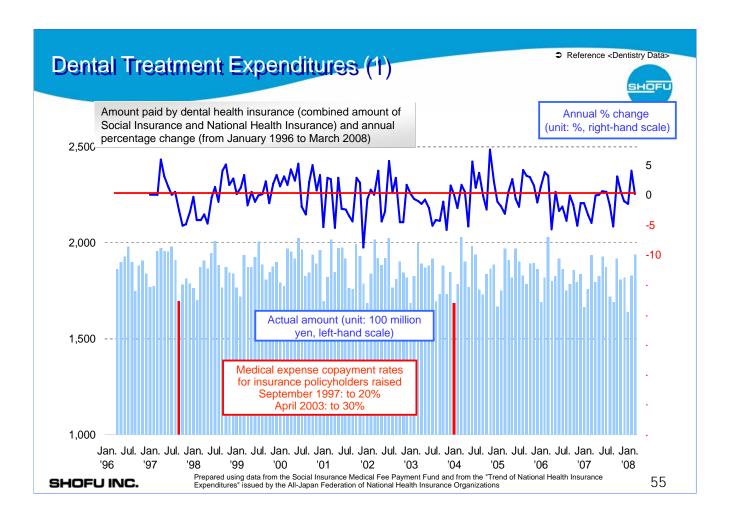


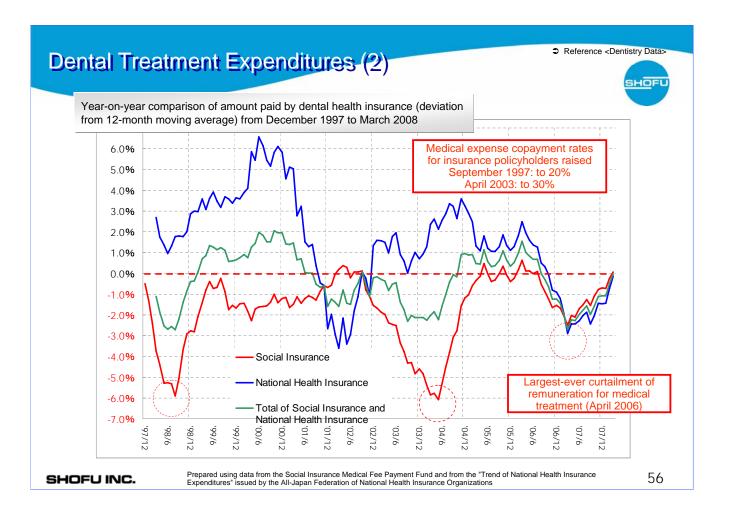


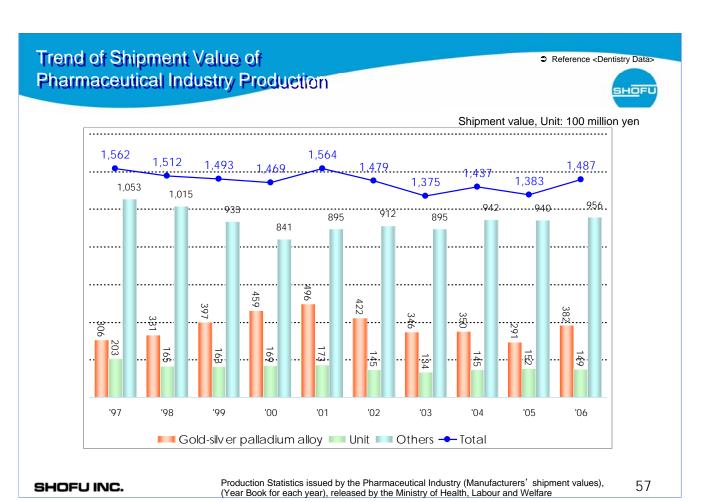


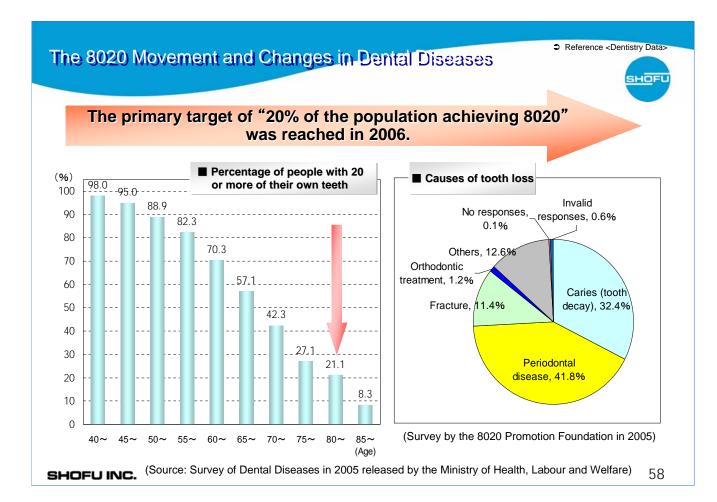


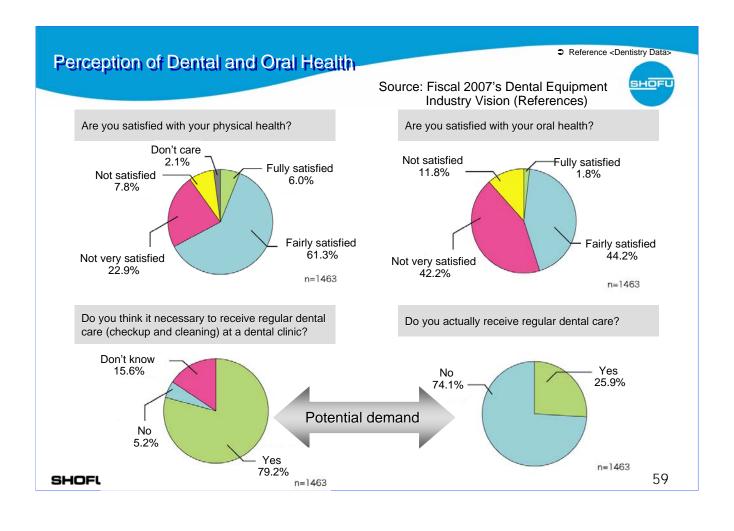








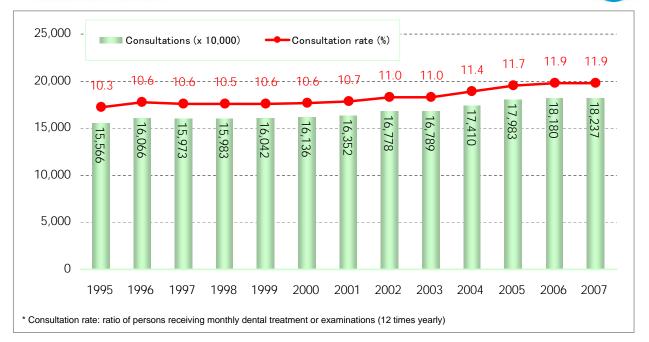






⇒ Reference < Dentistry Data</p>





## Trend in the North American Market

⇒ Reference < Dentistry Data>

60

The public developed the habit of paying regular visits to dental clinics.

→ Shortage of dentists

Increase in regular visits to dental clinics → Solution to the problem of oversupply of dentists

Prepared using annual data from "Recent Trends in Healthcare Expenditures (MEDIAS)" issued by the Ministry of Health, Labour and Welfare

	North America	Japan
Percentage of those who make regular visits to dental clinics	54%	16%
Number of dentists (per 1,000 persons)	0.6 person	0.7 person
Population (per dentist)		1,430 person ,000 persons is the appropriate ratio. pulation according to WHO: 1:2,000 ]

Source: \* Health and Welfare Survey in 1999 conducted by the Ministry of Health, Labour and Welfare and a survey

realth and welfare Survey in 1999 conducted by the Ministry of Health, Labour and welfare and a su conducted by Colgate-Palmolive Company Consulted an article titled "Reasons for the Success of the Canadian Dental Community" (DH Style, September 2007) by Ken Yaegaki DDS Ph.D., Professor and head of the Department of Oral Health, Nippon Dental University School of Life Dentistry)

## Systemic Diseases Caused by Caries and Periodontal Disease.

⇒ Reference < Dentistry Data:</p>

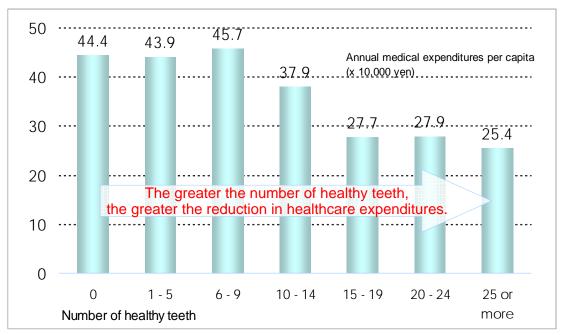


#### Septicemia, Headache, Stiff shoulders, Malfunction of internal organs, Nutrition Entire body **Dental and oral diseases** disorder Pregnancy-related Premature birth, Delivery of low birth weight babies problems Diseases of the digestive Gastritis, Gastric ulcer, Aspiration pneumonia and respiratory systems Diseases of the Endocarditis, Myocarditis, Arteriosclerosis circulatory system Skin diseases **Dermatitis** Diseases related to **Diabetes** metabolic disorder (Reprinted from the "Archive of the 8020 and Enjoy Healthy Life" issued by Social Insurance Research Institute) SHOFU INC.



⇒ Reference < Dentistry Data</p>





Prepared on the basis of "Correlation between Oral Hygiene Status of Elderly Persons and Healthcare Expenditures," a paper published in 2003 by Kazumune Arikawa, a full-time instructor at the Nihon University School of Dentistry at Matsudo

SHOFU INC.

Subjects surveyed: 954 persons aged 80 living independently (392 men, 562 women)

